



BOARD OF DIRECTORS MEETING

March 1, 2005
Minutes

Due to inclement weather the meeting time was changed from 8:30 am to 10:00 am.

Ms. Leonardi called the meeting to order at 10:01 a.m.

By unanimous agreement, the Board moved into executive session at 10:01 am.

Executive Session

- Issue 1 – Preliminary notes and drafts - Compliance Report
Present: J Abromaitis, N Adams, G Burrow, B Carlson, B Chudwick, J Comerford, P Deckers, T Devers, C Dugger, L Flaherty-Goldsmith, D. Friend, R. Galvin, J. Goldberg, A Gnazzo, J Haberland-by phone, R. Hennessey-by phone, W Kleinman, C Leonardi, I Mauriello, P McManus, P Robinson, R Samuels-by phone, S Strongwater, D Upton, M Walker, S. Wetstone, S Whetstone
- Issue 2 – Pending Litigation - Construction
Present: J Abromaitis, N Adams, G Burrow, B Carlson, B Chudwick, J Comerford, P Deckers, T Devers, C Dugger, L Flaherty-Goldsmith, D. Friend, R. Galvin, J. Goldberg, A Gnazzo, J Haberland-by phone, R. Hennessey-by phone, W Kleinman, C Leonardi, I Mauriello, P McManus, P Robinson, R Samuels-by phone, S Strongwater, T Trutter, D Upton, M Walker, S. Wetstone, S Whetstone
- Issue 3 Pending Litigation - Construction
Present: J Abromaitis, N Adams, G Burrow, B Carlson, B Chudwick, J Comerford, P Deckers, T Devers, C Dugger, L Flaherty-Goldsmith, D. Friend, R. Galvin, J. Goldberg, A Gnazzo, J Haberland-by phone, R. Hennessey-by phone, W Kleinman, C Leonardi, I Mauriello, P McManus, P Robinson, R Samuels-by phone, S Strongwater, T Trutter, D Upton, M Walker, S. Wetstone, S Whetstone
- Issue 4 Ongoing Contract Negotiations – Farmington Surgery Center

Present: J Abromaitis, N Adams, G Burrow, B Carlson, B Chudwick, J Comerford, P Deckers, T Devers, C Dugger, L Flaherty-Goldsmith, D. Friend, R. Galvin, J. Goldberg, A Gnazzo, J Haberland-by phone, R. Hennessey-by phone, W Kleinman, C Leonardi, I Mauriello, P McManus, P Robinson, R Samuels-by phone, S Strongwater, T Trutter, D Upton, M Walker, S. Wetstone, S Whetstone

Executive Session concluded at 11:17 am.
Public Session was resumed at 11:18 am.

1 Public Comment – None.

2 Approval of Minutes

- The minutes of December 6, 2004 meeting were unanimously approved.

3 Consents

The **BOD** unanimously approved the addition of first two resolutions listed below to the consent agenda.

The **BOD** unanimously approved **authorization of the University of Connecticut Health Center Finance Corporation on behalf of John Dempsey Hospital to add capital to the Farmington Surgery Center LLC in an amount up to one million five hundred thousand dollars (\$1,500,000), in return for increased equity position in the company; that the Board of Directors delegate to the Finance Committee final decision authority on this issue.**

The **BOD** unanimously approved **authorization of the University of Connecticut Health Center Finance Corporation to expend up to an additional one million dollars (\$1,000,000) to complete construction on the Medical Arts and Research Building (MARB); and direct the transfer of funds for said purpose.**

The **BOD** unanimously approved that **the UCHC Board of Directors (BoD) approve the creation of the Department of Immunology in the School of Medicine effective July 1, 2005.**

The **BOD** unanimously approved **Property Lease Extensions with New Boston Exchange, LP for the following departments: Community Medicine (16,460 rentable square feet, 13 months); Center for Developmental Disabilities (11,209 rentable square feet, 5 years, 4 months); Correctional Managed Health Care 7,822 rentable square feet, 5 years, 4 months).**

The **BOD** unanimously approved **to authorize the UConn Health Center to provide training, technical assistance and clinical oversight for the proposed Angioplasty and Open Heart Surgery Program at Norwalk Hospital; and further authorize UCHC to contract with the Finance Corporation to enter into an agreement with Norwalk Hospital to provide the services. This is a revenue contract that will not exceed \$400,000.**

The **BOD** unanimously approved **to add or delete language or otherwise amend the following sections of the School of Medicine and School of Dental Medicine Guidelines as attached:**

- **School of Medicine Guidelines – Appendix C. – Post-tenure Review**
- **School of Dental Medicine Guidelines – Article 3.3 and related Appendix – Post-tenure Review**

The **BOD** unanimously approved **the renewal agreement with CT Children's Medical Center where the contractor agrees to reimburse the Health Center in the amount of \$10,994,800 for all salaries and fringe benefits for residents and fellows assigned to the Contractor. In addition, the Contractor agrees to pay a proportional share of the Health Center's administrative expenses in support of Graduate Medical Expenses. Effective dates: July 1, 2003 - June 30, 2006.**

The **BOD** unanimously approved **the renewal agreement with Hartford Hospital where the contractor agrees to reimburse the Health Center in the amount of \$38,196,000 for all salaries and fringe benefits for residents and fellows assigned to the Contractor. In addition, the Contractor agrees to pay a proportional share of the Health Center's administrative expenses in support of Graduate Medical Expenses. Effective dates: July 1, 2003 – June 30, 2006.**

The **BOD** unanimously approved **the renewal agreement with New Britain General Hospital where the contractor agrees to reimburse the Health Center in the amount of \$9,883,800 for all salaries and fringe benefits for residents and fellows assigned to the Contractor. In addition, the Contractor agrees to pay a proportional share of the Health Center's administrative expenses in support of Graduate Medical Expenses. Effective dates: July 1, 2003 – June 30, 2006.**

The **BOD** unanimously approved **the renewal agreement with St. Francis Hospital and Medical Center where the contractor agrees to reimburse the Health Center in the amount of \$25,887,400 for all salaries and fringe benefits for residents and fellows assigned to the Contractor. In addition, the Contractor agrees to pay a proportional share of the Health Center's**

administrative expenses in support of Graduate Medical Expenses. Effective dates: July 1, 2003 – June 30, 2006.

The **BOD** unanimously approved **the renewal agreement with VA CT Healthcare System where the contractor agrees to reimburse the Health Center in the amount of \$1,547,300 for all salaries and fringe benefits for residents and fellows assigned to the Contractor. In addition, the Contractor agrees to pay a proportional share of the Health Center's administrative expenses in support of Graduate Medical Expenses. Effective dates: July 1, 2003 – June 30, 2006.**

4 Main Business Items

4.1 Correctional Managed Healthcare – D Budlong/R Trestman/Commissioner Lantz

- Introductions were made – Commissioner Theresa Lantz; Programs & Treatment Division Director Mary Johnson; Deputy Commissioner Carol Salsbury, and Director Pat Ottolini
- Commissioner Lantz stated that Corrections was the largest health care provider in the state at a total expense of ~ \$84 million last year. She is pleased with the partnership with UConn and looks forward to future cooperation. She stressed the need to be accountable, especially in the best use of scarce resources; and to develop systems and processes for next decade.
- David Budlong discussed UCHC/DOC's partnership
 - 10 year long Partnership
 - Comprehensive care at 18 DOC facilities
 - On an average day CMHC sees 540 inmates at sick call, and fills 3,500 prescriptions
 - Almost 34,000 dental visits last year
 - 95,000 Allied Mental Health provider visits
 - Over 32,000 visits to psychiatrists & over 16,000 to APRNs
 - There are unique challenges with this population, including:
 - The inmate population is proportionately sicker than the general population
 - Jails (unconvicted, high daily turnover), females and juveniles present unique problems
 - The number of inmates on medication has increased 46% since January, 1999
 - The number of inmates treated for diabetes has increased of 102% over the past 6 years
 - Special initiatives have kept costs down while improving care:
 - Consolidation of similar patients to a smaller number of institutions results in economies of scale and less need for transportation

- Pharmacy innovations including the use of robotics, Pyxis machines, and taking advantage of John Dempsey Hospital's volume discount purchasing.
 - CMHC has reduced the average cost of drug treatment for inmates receiving medications
 - Average daily medical cost per inmate compared to the Northeast Medical C.P.I. FY97-present~UCHC/CMHC is lower with the exception of 2001
- Dr. Robert Trestman, the prior Mental Health Director presented an overview of academic activities being performed in the corrections environment.
 - Federally funded mental health research - \$4.7M Direct; \$1.8M Indirect
 - National Institute of Justice: Development of a mental health triage tool (2001-2005) – expected to become a national standard. Adaptation of behavior therapy for impulse control (2003-2007)
 - National Institute of Mental Health (2003-2008): Development of a DOC-CMHC-UCHC mental health services research infrastructure: Build a self-sustaining collaboration that further the missions of DOC and UCHC
 - CMHC and the UCHC 2020 Vision
 - CMHC is a statewide, global HMO that includes patients with very high chronic and communicable diseases (ex/ TB, HIV, additions, mental illness, diabetes, hypertension). Over 39,000 CT citizens cycle through DOC jails each year
 - This allows improvements in areas of public health and health care policy.
 - Continued potential for integrated teaching of medical and dental students, MPH students, residents, and fellows
 - Current Challenges and Opportunities
 - Nursing Staffing Crisis – On average, CT acute care hospitals are coping with 6.5% vacancy rate and CMHC is experiencing an 8.5% rate.
 - Faculty cepled into CMHC cannot do direct care due to 1199 contract.
 - Pharmacy Technology
 - Siemens Patient Safety System
 - New Memorandum of Agreement – this is currently being renegotiated, but must address the unique missions of both institutions.
- A general discussion took place after the presentation. The following were noted:
 - Nationally, the media is reporting on quality and access issues to prisoners. Out success in both these areas and

methods for achieving such success should be published, perhaps as a national model.

- Bruce Chudwick noted that despite early concern from the Town of Farmington about the presence of prisoners at UCHC, the relationship with the Town has been good due to regular meetings and communications.
- Claire Leonardi would like to have CMHC outcome measures reported on a regular basis. These should not just be financial but should report on access and quality issues.
- CMHC was seen as important in supporting UCHC's mission.

4.2. Campaign Planning Study – Marts & Lundy

- Item tabled for future presentation due to shortened meeting.

4.3 School of Medicine Bylaws – M Casey Jacob

The **BOD** unanimously approved the **attached Bylaws changes of the School of Medicine.**

5 Chief Executive Officer's Report – P Deckers

- Item tabled for future presentation due to shortened meeting.

6. Academic Affairs Report – G Burrow

- The Academic Affairs Subcommittee met on February 7, 2005.
- A draft strategic plan for research was presented by Dr. Lalande. It will be expanded to include clinical research and will be discussed further.

7. Clinical Affairs Report – C Leonardi

- The Clinical Affairs Subcommittee met on February 1, 2005.
- The subcommittee is considering changes to the credentialing approval process.
- Future growth projections in clinical volume were discussed.

8. Financial Affairs Report – D Upton

The subcommittee last met on February 28, 2004.

- The agenda included a discussion of the MARB and Farmington Surgery Center resolutions that were added to the consent agenda, and financial reports.

9 BOT Audit and Compliance Report – C Leonardi

- The subcommittee last met on February 8, 2005.
- An assessment of the audit and compliance infrastructure is underway.

There being no further business, the meeting was adjourned at 12:12 pm

Respectfully submitted,

Peter J. Deckers, M.D.

Attendees

J Abromaitis, N Adams, G Burrow, B Carlson, B Chudwick, J Comerford, P Deckers, T Devers, C Dugger, L Flaherty-Goldsmith, D. Friend, R. Galvin, J. Goldberg, A Gnazzo, J Haberland-by phone, R. Hennessey-by phone, W Kleinman, C Leonardi, I Mauriello, P McManus, P Robinson, R Samuels-by phone, S Strongwater, T Trutter, D Upton, M Walker, S. Wetstone, S Whetstone

MATERIALS DISTRIBUTED AT THE MEETING:

Farmington Surgery Center Resolution
Medical Arts Research Building (MARB) Resolution
Revision to the School of Dental Medicine Guidelines
Collaborative Center for Clinical Care Improvement Newsletter