



BOARD OF DIRECTORS

MEETING

March 5, 2007

Minutes

Dr. Burrow called the meeting to order at 9:49 a.m.

By unanimous vote the committee entered into Executive Session at 9:50 a.m.

Item A Preliminary notes and Drafts – Pending Claims and Litigation (9:53 am)

Present: P. Austin, G. Burrow, C. Chase, M. Cicchetti, S. Cloud, P. Deckers, D. Friend (phone), J. Goldberg, J. Haberland, B. Hehir, L. Jacobs, C. Leonardi, D. Marks, R. Samuels, N. Adams, P. Albertsen, L. Aronson, S. Brohinsky, T. Borda, B. Carlson, J. Comerford, C. Dugger, B. Feldman, D. Green, W. Kleinman, I. Mauriello, C. Mitchell, J. Thornton, D. Upton, K. Walker (phone), J. Walter, S. Wetstone, S. Whetstone, T. Trutter, W. Kleinman, J. Gilkes

Executive session concluded at 10:01 a.m.

Public session resumed at 10:02 a.m.

Chair's Remarks

- Dr. John Bigos' service on the Board of Directors was formally acknowledged and the Board's deep appreciation for his exemplary service expressed. The Board unanimously approved the resolution under tab 10 to this end with copies sent to the Board of Trustees.
- Ms. Anne Gnazzo's service on the Board of Directors was formally acknowledged. The Board unanimously approved the resolution under Tab 10 to this end with copies sent to the Board of Trustees.
- Mr. James Abromaitis' service on the Board of Directors was formally acknowledged. The Board unanimously approved the resolution under Tab 10 to this end with copies sent to the Board of Trustees.

1. Public Comment

There was no public comment.

2. Approval of Minutes

- The BoD unanimously approved the Minutes of December 11, 2006 meeting.
- The BoD unanimously approved the Minutes of the January 22, 2007 meeting.

3. Consents

The following Consent Agenda items were unanimously approved:

- 3.1 Contracts over \$500,000
The Board unanimously approved all contracts and agreements over \$500,000 as listed on page 12 of the Board binder.
- 3.2 Avon Orthopaedics Office Rental Agreement
That the Board of Directors approve the rental agreement for two half day sessions at 2 Simsbury Road, Avon CT., with Old Avon Orthopaedics, P.C. on behalf of the UConn Medical Group for a three year period April 1, 2007 through March 31, 2010 in an amount not to exceed \$95,000, and that the Executive Director of the UHC Finance Corporation be authorized to enter into said agreement.
- 3.3 Sleep Services of America Purchase Order Addendum
That the Board of Directors approve the Purchase Order Addendum to the original contract to provide additional funds of \$600,000 to cover two additional beds opened, at the John Dempsey Hospital, related to Sleep Services of America contract to provide polysomnographer services for the period October 1, 2003 through September 30, 2007, and that the Executive Director be authorized to approve the Purchase Order Addendum to the contract.
- 3.4 Revised Sabbatical Leave and Leave of Absence – Dr. Robinson
That the UHC Board of Directors revise the sabbatical leave it authorized for Dr. Peter Robinson on December 11, 2006 as follows: a) Sabbatical leave, full pay for the period of January 1, 2007 – June 30, 2007, and b) Special leave, full pay for the period of July 1, 2007 to December 31, 2007.

4. Main Business

- 4.1 Research Update – Dr. Marc Lalande, Dr. Eileen Storey

Dr. Deckers discussed the challenges of UHC as a young academic health center in building its reputation. We have had some success in the clinical domain within the State primarily and been more successfully on a national level with education, although that based more on qualitative judgments since education is hard to quantify. The domain of research has the most potential for national reputation building, but in an era of limited grant funding, this is becoming more and more difficult.. UHC needs to use its resources in an effective and efficient manner and to that end a Research Strategic Plan is under development. It is imperative that such a plan address the new NIH Roadmap and the new area of Public Health. Dr. Deckers then introduced Dr. Marc Lalande and Dr. Eileen Storey who presented to the board two presentations as an update of research at UHC.

Dr. Marc Lalande provided an overview on Interdisciplinary & Translational Research and highlighted the following:

- The National Institute of Health (NIH) is our main sponsor and it doubled its grant funding from '98 to '03. However, it is now in a period of flat funding (actually not covering the research CPI) and the number of grants awarded has fallen since 1999 and will persist for the next few years.
- A strategic planning process has been initiated to identify the multidisciplinary research areas that will be the focus of the future UHC research mission in all areas including signature programs.

- The University last week received 15 grant awards totaling more than \$12 million of the nearly \$20 million awarded by the Connecticut Stem Cell Research Advisory Committee to advance embryonic and human adult stem cell research. The second round of grants will be awarded this Spring, with the possibility of receiving ½ the funds available.
- The new research building at 400 Farmington Avenue will be renovated to establish a Center of Innovation that will include the University's new stem cell institute, along with cutting edge cell biology and genetics research. This will be a model of how future research will take place.
- Dr. Loew has received an NIH Roadmap grant in cell modeling and nanotechnology.
- The NIH has recognized that a broad re-engineering effort is needed to promote translational research and to bring applications to the bedside quicker. The existing general clinical research centers will be phased out and replaced by Clinical and Translational Science Awards (CTSA). When fully implemented in 2012 the initiative is expected to provide a total of \$500 million annually to 60 academic health centers. To be a credible research center UCHC must obtain one of these awards. UCHC was awarded a CTSA planning grant (9/22/06) from the NIH to support the preparation of a full CTSA application in the fall of 2007.. Dr. Koeppen will serve as PI on this application which will need to emphasize UCHC's unique strengths, but also mandated requirements. UCHC will need to expand its educational programs for developing researchers, ability to involve patients at remote clinical sites, and its research effects in the community (bedside to community and public health.)

Dr. Eileen Storey provided an overview entitled "Public Health Research: An Area of Critical Growth at the UConn Health Center" which highlighted the following:

- The BoD's prior identification of Public Health as an important mission area to UCHC. This includes addressing patterns of health and disease in population, risk factors associated with poor health outcomes, factors promoting health, health care delivery and health outcomes and policy, and economics and health.
- In 2006, it is estimated that 20 million in grants related to public health at UConn with ½ from NIH funding, and ½ from a variety of other sources.
- Hot topics in public health include emerging infections, universal health care and prevention, poverty, health disparities, obesity, cancer deaths, environmental health, stem cell research.
- Public Health research is differentiates itself from other research domain and utilizes various research methods.
 - Loci – small groups, neighborhoods, town/communities, region
 - Approach - utilize evidence based practice, formative research (focus groups, ethnography, advanced surveys, and interviews)
 - Content - focuses on prevention, community planning, and culturally appropriate programs.
 - Media and Informatics – social marketing tools, interactive web programming, and population databases.

- Public Health faculty needs include biostatisticians, health economists and those involved with policy formation and informatics. Progress still is needed in the areas of leadership and coordination, especially across campuses, developing a research methods core and in promoting community partnerships. Collaborations with other State agencies are under development but also need to be expanded.

Dr. Galvin reiterated the many Public Health needs in the State of Connecticut despite the successes to date. He emphasized the need for prevention and earlier intervention, especially for children and in the poor cities.

Mr. Hennessey noted the importance of research that more quickly reaches the bedside and help impact patient care. Such projects will likely receive more immediate private support and partnerships.

Discussion ensued on how UCHC can best communicate what we have been doing and what we could be doing to help the State (i.e. how UCHC serves as a societal good.). We need to show the linkage of research and education to the proposed new hospital.

Dr. Deckers publicly thanked and acknowledged Susan Whetstone for her work with Pricewaterhouse Coopers in leading the working group of 36 senior faculty and administrators in an examination of our research enterprise.

As the Research Strategic Plan is being developed, updates will be provided to the Academic Affairs Subcommittee with the final report coming back to the full Board of Directors.

4.2 The Board unanimously approved adding the following item to the agenda: Hartford Anesthesiology Associates.

Mr. Jim Thornton and Dr. Peter Albertsen presented a report on the current Hartford Anesthesiology Associates contract, and the need to extend the contract to June 30, 2007. Additionally, Mr. Thornton notified members of the problems associated with scheduling, the increased volume of patients, and the limited resources of the staffing room. The new contract would assure JDH/UMG hiring and paying for all CRNAs and Administrative support staff.

Discussion also took place on how the throughput of operating room / recovery room cases could be improved. The hiring and control of CRNAs should significantly help with this goal as well as provide UCHC with more options when the anesthesiology contract next comes up for renewal.

The Board Unanimously approved the following resolution: **“That the Board of Directors extend to June 30, 2007 the current five year agreement, on behalf of John Dempsey Hospital, with Hartford Anesthesiology Associates to provide anesthesiology services, and that the Executive Director be authorized to enter into said extension, to include an increase in the annual compensation for academic, clinical, on call and administrative services by \$150,000 and the deletion of Section 11.5 part 4 of the amendment dates June 23, 2006. The total cost for this extension will not exceed \$297,500.**

The Board Unanimously approved the following resolution: **“That the Board of Directors approve a five year agreement, commencing July 1, 2007, on behalf of UConn Medical Group and John Dempsey Hospital, with Hartford Anesthesiology Associates to provide anesthesiology services, and that the Executive Director be authorized to enter into said contract, contingent on successful completion of items 1-4 listed on page 2.**

5. CEO Report (Dr. P. Deckers)

Dr. Deckers referred members to the CEO Report on page 33 of the Board book.

6. Academic Affairs Report (Dr. B. Koeppen)

6.2 Disbanding the Department of Pharmacology

Dr. Casey Jacob presented the proposal to disband the Department of Pharmacology based on the Dean’s council review mandated by the School of Medicine Bylaws (Section IV.D and Appendix D) that departments undergo regular review at intervals not less than seven years. The Academic Affairs subcommittee has previously reviewed this closure and it has their unanimous recommendation.

The Board Unanimously approved the following resolution: **“That the UCHC Board of Directors recommends to the Board of Trustees the disbanding of the Department of Pharmacology in the School of Medicine effective no later than June 30, 2007 with the actual date determined by the Dean of the school of Medicine. All tenured and tenure-track faculty would be retained at their current rank, tenure status and salary, and reassigned to other departments at the discretion of the Dean. In-residence faculty, would also be reassigned at their current rank at the discretion of the Dean, and provided appropriate extramural funding is in place.**

7. Clinical Affairs – (Mr. J. Thornton)

Mr. Thornton presented a report on the last meeting of the Committee on February 27, 2007. This meeting was devoted to issues related to Nursing Retention, UConn Best Programs, and the Pandemic Flu.

8. Financial Affairs (Ms. C. Leonardi)

All matters pertaining to Financial Affairs were discussed at the Finance Subcommittee meeting prior to the start of the Board of Directors meeting on March 5, 2007.

9. Subcommittee and Other Reports (Ms. C. Leonardi)

Ms. Leonardi presented a report on the last meeting of the Joint Audit and Compliance Subcommittee on March 1st, 2007. The subcommittee discussed issues related to new processes in place to ensure

appropriate follow-ups including, a report from the compliance office, restructuring of the compliance office for better communication, a report on internal audits, and review and approval of the audit plan.

There being no further business, the meeting was adjourned at 11:39 am

Respectfully submitted,

Peter J. Deckers, M.D.

Attendees:

P. Austin, G. Burrow, C. Chase, M. Cicchetti, S. Cloud, P. Deckers, D. Friend (phone), R. Galvin, J. Goldberg, J. Haberland, B. Hehir, R. Hennessey (phone), L. Jacobs, C. Leonardi, D. Marks, R. Samuels,

Documents Distributed During the Meeting:

Anesthesia Services Agreement
Hartford Anesthesiology Associates Contract